Renewable Energy Credits...A customer's perspective

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Toyota Motor Sales, USA, Inc.

Renewable Energy Credits

- What are they and how do they work?
- What are they really worth and how can we benefit from them?
- How can we be sure we're getting what we pay for?
- What are some of the issues facing RECs?
- Deciding who to go to for RECs?

What are they.....

- "green tags"
- "green tickets"
- "green certificates"
- "WindBuilders" or "SolarBuilders"
- "Pure Wind"
- "lowa Energy Tags"
- Landfill gas, low-impact hydro, solar, geothermal and wind.

How do they work.....

- How do RECs compare to our previous renewable commitments.....educating senior management
- How do they compare to "green electrons"?
- Created to aid the development of renewable energy
- Represent the environmental "benefits" from the construction of new renewable energy sources



What are they worth......and how can companies benefit from them.....

- Intrinsic vs monetary value
- Reduce environmental footprints renewable vs fossil fuels
- Reinforce commitment to renewable energy and the environment.
- Provide positive public relations
- Strengthen relationships with environmental groups and regulators

What are they worth.....and how can companies benefit from them.....

- Engage in co-branding at the generation site
- Potentially use credits to offset other corporate emissions -CO₂, SO₂ and NO_x
- Potentially sell credits for financial value



How can we be sure we're getting what we pay for.....

- Know what we're buying and why we're buying it.....the value proposition.
- Green-e
- Globally accepted system
 - Common guidelines or rules
 - Management and tracking

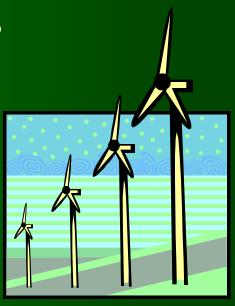


What are some of the issues facing RECs.....

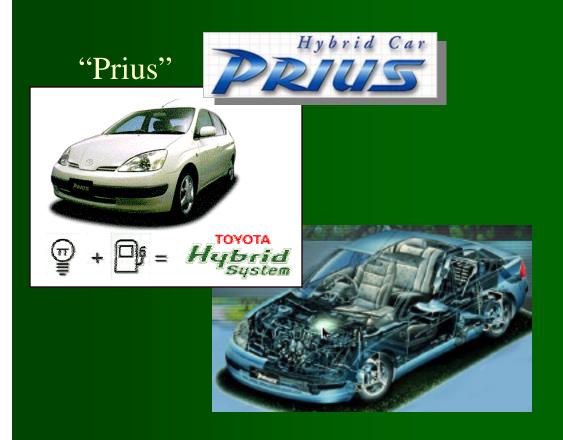
- How will credits be tracked and valued in the market?
- Will credits be tradable?
- Will credits be usable to offset other corporate emissions?
- Will credits by recognized by federal, state and international governments?
- Will out-of-state credits be considered legitimate for offsets?

Deciding who to go to for RECs....

- Profit/non-profit
- Environmental "reputation"
- Established or new player...name recognition
- Type and mix of generation sources
- Cost vs Value
- How is the "fit" with the corporate mission, values and core business

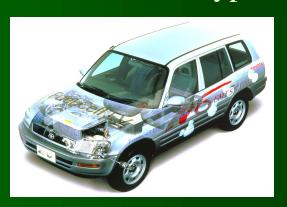


Green Power Toyota Style



"...to be the most successful and respected automobile company in America....."

"RAV4 and Highlander Fuel Cell Prototype"



"Ecom"



Deciding who to go to for RECs....

- Where do dollars invested in RECs go?.....
 - new vs existing sources
 - operating costs, investment in new renewable plants, profit
 - agents and brokers
- Public relations programs and opportunities
- What quantity and mix of green attributes come with the RECs?



Toyota & Green Power



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